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**Director**  
**Intelligence Community Staff**  
Washington, D.C. 20505

DCI/ICS 4427-87

16 October 1987

MEMORANDUM FOR: Mr. David Gries  
Director, Office of Congressional Affairs

SUBJECT: Senior Management Conference [redacted]

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1. The next DCI Senior Management Conference (Off-Site) will be held at [redacted] on 8 and 9 November 1987. On behalf of the DCI, I ask that you serve as discussion leader for the agenda topic on Congressional relations. Attached is a preliminary agenda that has been approved by the DCI, which provides a thumbnail sketch of the topic. Please plan your remarks with that sketch in mind. It would be useful to have in advance a one-page precis of the points you intend to make and the issues you intend to raise. That paper should be provided to [redacted] in my Planning and Policy Office by 30 October. [redacted] can answer any questions you might have on the agenda; he can be reached at [redacted]

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2. Transportation to and from the Conference will be furnished. We shall depart Washington National Airport from the Commuter Terminal at 1700 hours on the 8th (see attached instructions), and shall leave [redacted] approximately 1700 hours on the 9th to return to Washington. If you have any dietary restrictions, please let us know so we can plan accordingly. Should you desire to send classified information to the Conference, please have it delivered to the IC Staff Registry not later than 1000 hours, Thursday, 5 November. Any questions on security or logistics arrangements can be telephoned to [redacted]

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Attachments:

Agenda [redacted]  
Airport Instructions [redacted]

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## Senior Management Conference

Sunday, 8 November

1830-1900      Cocktails

1900-2000      Dinner

2000-2130      Topic: Congressional Relations

Discussion Leaders: Senator David L. Boren; Mr. David Gries

The implications of fiscal constraints, together with a keen interest in substantive intelligence questions and capabilities, will form the framework for Community relations with the Congress in the coming year. For example, the Senate Select Committee's recent interest in our ability to study Soviet military capabilities clearly suggests the emphasis that must be given to tying requirements and intelligence systems closely together. This session will first assess the current view from the Hill and then move to an appraisal of the future, including problems, trends, and likely developments.

(Note: If Senator Boren does not attend, cut 30 minutes from time allotted.)

Monday, 9 November

0700-0800      Breakfast

0800-0900      Topic: Cumulative Effect of Resource Cuts

Discussion Leader: 

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Both deficit reduction legislation (the Gramm-Rudman revival) and the Defense Reorganization Act will have serious effects on the Intelligence Community. Of special concern is the potential impact on personnel resources, notably at DIA and within the military services. This session will examine the nature and implications of these and other cuts, which would markedly reduce our effectiveness and ability to respond to a wide range of demands.

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0900-1000      Topic: Improved Intelligence Support to Military Commands

Discussion Leader: LtGen Leonard Perroots, USAF

Support for warfighting forces during conflict has been a major topic of discussion in the last few years. But it is also important to examine support for military forces in both peacetime and crises, the critical period bordering the beginning of hostilities. A recent DIA reorganization is intended to improve the ways in which commands are supported. This session will discuss the objectives and effect of the reorganization, and will emphasize the potential resource allocation problems that may emerge over time.

1000-1015      Break

1015-1200      Topic: Intelligence Consequences of Soviet Bloc Changes

Discussion Leaders: Mr. Robert E. Blackwell; Dr. Lawrence Gershwin

References to Glasnost and Perestroika have become commonplace in the Intelligence Community. Yet beyond the casual references lie important questions related to their implications. What, for example, are the potential effects on long-range forecasts for the Soviet economy and domestic stability? What is the likelihood and impact of possible Soviet initiatives for joint ventures? Will greater acquisition of Western technology result, and if so, what does that portend for Soviet strategic weapon systems? This session will examine these and similar questions, including a discussion of the potential effect on Community resources.

1200-1300      Lunch

1300-1430      Topic: Intelligence Support to Arms Control Verification

Discussion Leader:

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1430-1500      Topic: Improving the Intelligence Requirements Process

Discussion Leader:

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There is heightened interest in multidisciplinary approaches to help solve intelligence, and intelligence support, problems. This interest will be increased yet further with the advent of new collection systems and the accompanying value in developing more sophisticated requirements management and tasking systems. New thinking is occurring to create workable processes that cut across disciplines usefully. This session will address some major issues and lay out directions to pursue.

1500-1515      Break

1515-1600      Open Forum

1600-1630      Summary and Conclusions

Judge William H. Webster

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### Directions to Follow at Washington National Airport

- o Follow TAN Arrow to Commuter Terminal (meter parking is available in front of this terminal).
- o There are two entrances to the Commuter Terminal (left door and right door). Enter through the LEFT door--General Aviation BUTLER
- o Diagonally across the lobby there is a hallway. Take the hallway and then go to the FIRST DOOR on the LEFT (there are candy machines beside the room).
- o Wait in the room until the flight is announced.

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